

Greenwood to leave UCSC

Chancellor will be UC's second in command after 8 years in S.C.

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■ Students surprised by departure.

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SANTA CRUZ — Accepting an offer she said she couldn't refuse, M.R.C. Greenwood is leaving UC Santa Cruz to become the second in command of the University of California system.

Greenwood, UCSC chancellor for eight years, was unanimously appointed provost and vice president of academic affairs Monday during a special meeting of the UC Regents. Greenwood begins her new job April 1.

"dramatic strides" UC Santa Cruz has made under her stewardship.

Greenwood, 60, will become the highest-ranking woman holding a systemwide post at the University of California and the first

UC President Robert Dynes said Greenwood brings "perfect credentials to this position," citing the

"I dearly love the Santa Cruz campus, and I had not planned on leaving it so soon," Greenwood said. "But President Dynes is a very persuasive man, and he convinced me that I can better serve the university in this new role."

Greenwood will oversee academic planning, research and academic policies for the 10-campus UC system. In her new post, Greenwood will earn \$380,000, an

increase from her UCSC salary of \$269,000, which was supplemented by housing and other benefits.

Greenwood succeeds C. Judson King, who is retiring after eight years.

Dynes will appoint an interim chancellor for UCSC, then begin a search for a permanent chancellor. That search, said UCSC Vice Chancellor Martin Chemers, could take four to eight months.

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GREENWOOD

On April 1 will start as provost, VP of the UC system

Achievements at a glance

Among the highlights of M.R.C. Greenwood's tenure:

- The number of academic programs increased from 63 to 96, including a 41 percent increase in graduate programs.
- UCSC's first professional school, the Baskin School of Engineering, was created.
- Two new residential colleges, 9 and 10, were established.
- Total student enrollment grew approximately 54 percent, with a nearly 50 percent increase in graduate enrollment.
- Fifty acres of oceanfront property were acquired to expand research opportunities at Long Marine Laboratory.
- More private donations were raised in her tenure than the previous total for the campus's entire history.

Greenwood

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While the UC system will benefit from Greenwood's talents at a time when the university faces increased financial pressure and a change in political climate toward higher education, Dynes said, her departure is a blow to UCSC, according to faculty and administrators, because she really loves UCSC.

"She really wanted to work for UCSC," said Alison Galloway, chair of UCSC Academic Senate and an anthropology professor. "Not that previous chancellors didn't, but she showed a dedication for the place that I haven't seen before in my years at UCSC."

When asked what characteristics she'd like to see the new chancellor have, Galloway responded, "Can we have Marci's clone?"

"It's such a blow because we're in the middle of trying to cut so much money from our budget," she said. "To lose someone at the helm right now is a shock."

UCSC is looking to cut \$20 million from its budget next fiscal year, Chemers said.

Greenwood was described Monday as a tireless advocate for UCSC and a catalyst who helped the university grow in ways it never had before, including an increase in student enrollment and academic programs, the establishment of its first professional school, the building of two residential colleges and a UC/NASA partnership in Silicon Valley.

Also, donations to the university increased from \$7 million a year to \$25 million a year during Greenwood's tenure.

"She was very stimulating and very motivating to work for," Chemers said. "What she does is she's a catalyst. She gave us the strength to believe in ourselves. She's tireless. And she's very savvy of both the scientific establishment and the political establishment."

These qualities, he said, is why Greenwood is perfect for the job as Dynes' right-hand woman.

"The UC system, and really all higher education, is at a ... watershed moment," Chemers said. "We're in a unique situation where the support for higher education is no longer unquestioned. Someone's got to explain why it's great to have a great university in this state. She's very articulate and can see the

bigger picture. I see her in Sacramento winning friends for the UC system."

In a late-afternoon conference call, Greenwood said, "Bob Dynes convinced me that what was at stake was significantly important enough for me to stop doing what I love at the campus and put my focus to work at a systemwide level."

Greenwood said her greatest accomplishment at UCSC was building confidence on campus about how good the campus really is. She said she's confident the strong leadership team already in place at the campus will find an excellent replacement.

In a letter to the UC Santa Cruz campus community, Greenwood described her tenure as "one of the most incredible journeys of my life."

Before coming to UCSC, she served as dean of graduate studies, vice provost for academic outreach and professor of biology and internal medicine at UC Davis.

While at UCSC she was involved in a handful of somewhat controversial matters involving the city, yet worked closely with Santa Cruz officials. During her tenure, UCSC bought the oceanfront Terrace Point property on Santa Cruz's northwestern edge, as well as leased the Holiday Inn on Ocean Street for student housing.

Tim Fitzmaurice, who was mayor when the Holiday Inn plan was announced to the shock of city officials, said the city-university relationship "had some bumps in the road," but that overall he was "pretty happy with her."

"She was someone I could talk to, and that's important to me," said Fitzmaurice, who works as a lecturer at the university.

At the same time, she participated in regular meetings with Santa Cruz city staff and council members to iron out differences.

"There were some shocks during her time here, but I think in general it wasn't just words with her," said City Councilman Mike Rotkin, who also teaches at the university. "She didn't solve the huge impacts the university has on the city, in terms of housing and transportation, but I think she made a serious effort to try to improve the relationship between the city and the university."

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